HEALTH MANAGEMENT ASSOCIATES

Evaluation Series: Part 4 Leveraging the Evaluation: Making the Case and Promoting Sustainability

Million Hearts Webinar October 20, 2021

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HEALTH MANAGEMENT ASSOCIATES



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EVALUATION LEARNING SERIES



Measuring with Purpose and Alignment to Achieve Impact

Nuts and Bolts of Measurement and Evaluation Design

MHLC (July 21, 2021) Recorded Webinar (August 2021)

Assessing Your Results and Overcoming Challenges Leveraging the Evaluation: Making the Case and Promoting Sustainability

MHLC (September 15, 2021)

MHLC (October 20, 2021)



Leveraging the Evaluation: Making the Case and Promoting Sustainability

MHLC (October 20, 2021)

- ■What to communicate: know your value
- Make your case: know your audience
- Evaluation report
- Data visualization techniques
- Next Steps: **putting learning to work**



DISCUSSION

WHAT DOES **SUSTAINABILITY** OF YOUR **MILLION HEARTS** PROJECT LOOK LIKE?

WHAT DOES IT REQUIRE?



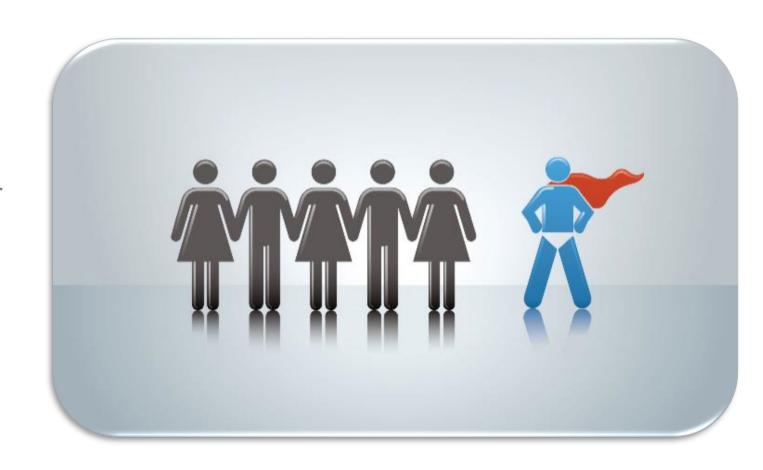
What is your level of confidence in the sustainability of Million Hearts activities after the grant ends?

- Not confident at all
- Slightly confident
- Somewhat confident
- Fairly confident
- Completely confident



YOUR ORGANIZATION HAS A VALUE STATEMENT, AND YOUR MILLION HEARTS PROJECT HAS A VALUE STATEMENT.

- WHAT ARE YOUR GOALS for your individual organization/project's growth/delivery system involvement/partnerships?
- HOW CAN YOUR OWN ORGANIZATION CONTRIBUTE to community and population health improvement?



WHAT TO COMMUNICATE



Who?

 Who are you? (and why are you uniquely prepared to meet a need?)

What?

• What will you do? (what intervention?)

Where?

• Where will your impact occur? (the geographic and population target; number to be served)

Why?

• Why is this intervention or these services necessary?

How?

 How will you know you've made a difference in addressing the problem?

WHAT TO COMMUNICATE





<Practice Name/Million Hearts
Program> provides
<what services> to
<what target population> in
<what geographic area> that
are impacted by
<what conditions>, resulting in
<specific outcomes>.

MAKE THE CASE: KNOW YOUR AUDIENCE



UNDERSTAND THEIR PRIORITIES

- Who are your stakeholders?
- What are they accountable for?
- How can your programming help them be accountable?

UNDERSTAND WHAT MESSAGE THEY NEED

- Communication channel
- Desired action
- Technical expertise or comprehension
- Culturally appropriate
- Interest in the evaluation
- Experience and context



WHAT DOES SUCCESS OF YOUR MILLION HEARTS PROJECT LOOK LIKE?

For your funders, or payers?
For your leadership?
For you?
For your team?
For your patient population?



COMMUNICATION STRATEGY:

Stakeholder	Information Needed	Best Format	Timeline	Who will prepare/deliver	Costs



Are you already sharing your Million Hearts results with stakeholders? Check all that apply.

- Care team (e.g., team meetings, internal newsletter)
- Patients (e.g., website, promotional materials)
- Leadership (e.g., board meetings)
- Funders/payers (e.g., MCOs, other potential grants)
- Not sharing results yet

THE EVALUATION REPORT





- Summary
- Background
- Methods
- Results/Findings
- Implications (i.e., "so what?")
 - Recommendations
 - Lessons Learned
 - Action Steps

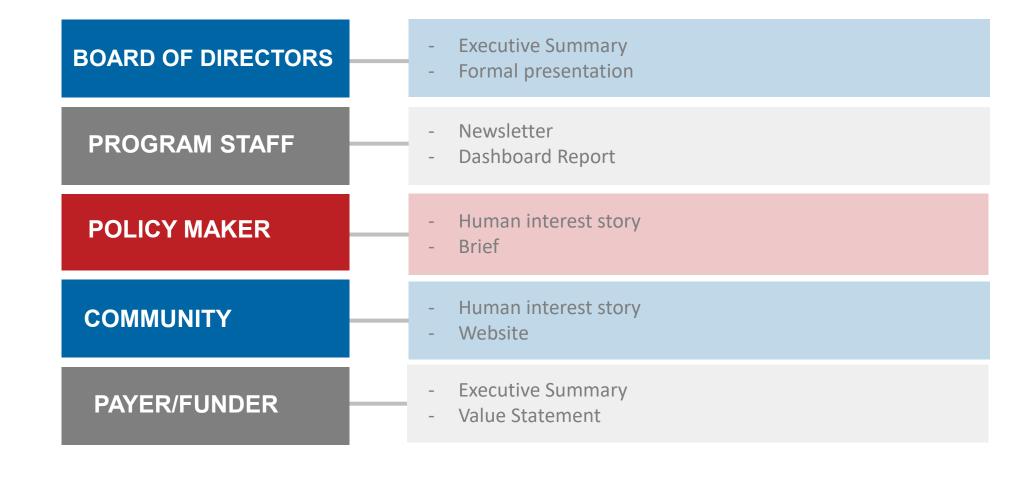
MILLION HEARTS EVALUATION REPORT TEMPLATE



- Activity from Work Plan; Evaluation Question; Indicators; Annual Target
- Results/Findings (calculations): Annual Results; % of Target Completed; Variance
- Discussion/Interpretation:
 - Facilitators and challenges encountered
 - How implemented activities have impacted desired outcomes

A Goal 1: Expand the availability of health	h care transition (HCT) training to schoo	l-based health centers (SBHCs) and to	community-base	d mental health pr	oviders using evidence-	informed HCT is	nterventions and tested	l quality improvement (QI) methodologies.	
Activity from Work Plan	Evaluation Question	Indicators	Annual Target	Annual Results	% of Target Completed	Variance (Annual)	Challenges Encountered (Y/N)	Please briefly explain facilitators an regarding this me	
Objective 1: By the end of month 12, partner with School-Based Health Centers and move from customizing and piloting the Six Core Elements of HCT to full implementation in routine preventive and primary care.									
XAMPLE: Activity A: Parent Navigation or participation in a raining	Activity A: Parent Navigation or participation in a training	Numerator: # of families Denominator:	23	21	91.30434783	-2	N		
					#DIV/0!	0			







KEY TENETS:

- Understand the data you're trying to picture
- Determine what you're trying to visualize and what you want to communicate
- Know your audience
- Keep visualization simple





Compare values

Column – Bar – Pie – Line – Scatter Plot –
 Bullet

Show composition

Pie – Stacked Bar – Mekko – Stacked Column
 – Area – Waterfall

Show distribution

Scatter plot – Mekko – Line – Column – Bar –
 Maps with Multiple Indicators

Analyze trends

• Scatter plot – Line – Column

Understand alignment

 Scatter plot – Bubble – Line – Maps with Multiple Indicators





QUICK EVALUATION POLL



- 1. To what extent did the session address agenda items? (1 not at all to 5 addressed all items)
 - What to communicate: know your value
 - Make your case: know your audience
 - Evaluation report
 - Data visualization techniques
- 2. How would you rate the session overall? (from 1-5, where 1 is poor and 5 is excellent)
- 3. How would you rate the entire 4-part Evaluation Planning Series? (from 1-5, where 1 is poor and 5 is excellent)

NEXT STEPS: PUTTING LEARNING TO WORK



Measuring with Purpose and Alignment to Achieve Impact

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Assessing Your Results and Overcoming Challenges

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☐ Bring it back to your team:

- Evaluation and sustainability
- ☐ Try the tools: Value Statement Worksheet, Evaluation Report

☐ Discuss with us/your fellow grantees

- Individual technical assistance: available on request
- ☐ Review these (and other) tools, best practices

■ Million Hearts Evaluation Report

- Evaluation plan: updates due October 31, 2021
- Evaluation report: due annually, July 15, 2022



You've got this!!

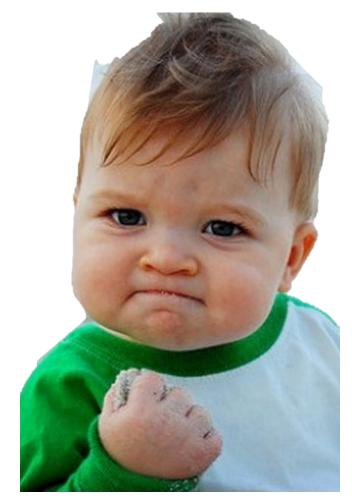
PLUS - YOU CAN ALWAYS CONTACT US WITH ANY QUESTIONS OR COMMENTS

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Thank you!



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